Peeling the onion – The customer has arrived











S olution

I intuitive (hindsight)

M ighty

P racticable

L ight

E legant

How to peel the onion?

1. Simplify your strategy

2. Think anticipatory design

3. Act scientifically

4. Run a network organization

5. Declutter



ALWAYS CONNECTED

63% 🍨



adult smartphone owners in the US don't go an hour without checking their phone

of Millennials are disconnected for an 75% of Millenniais are disc hour or less per day

50%

check their phones before they sleep and after they wake up "









have turned to social media to air their feelings about a company.

OPINIONATED & SHARES IT

26% express dissatisfaction

23% share companies or products they like 1

46%

feel they can be brutally honest 51%

aim to influence others when they express their preferences

TRUST IS CONVENIENCE

69%

said they are more likely to buy from a brand that talks publicly about its CSR results #

>88%







think companies should try to achieve their business goals while improving society and the environment "

VALUE CONSCIOUS

41% practice "showrooming" *

of Millennials use four or more sources to help them make their purchase decision 1

REQUIRES IMMEDIACY

having access to real-time product 89% availability would influence their shooping choices * shopping choices *

Walmart's Site to Store service is very popular, with over

50% choosing store pickup*



IGNORES ADS. SEEKS AUTHENTICITY



say they have more confidence in info found online than other sources 1

75% don't believe that companies tell the truth in advertisements ¹





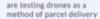


If friends don't approve more than a third won't make that purchase 1



consult reviews before making a purchase 1

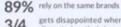
DHL amazon.com



Amazon says that it will be able to ship 86% of its deliveries in under 30 minutes with short range drones (**)

FOLLOWS RITUALS

When performing our morning rituals



DHE

gets disappointed when their sequence is disrupted or their brand of choice is not available 13









NATE SILVER ON WRAT OBAMA SHOULD DO NEXT, P. 44 DON'T MOCK THE ARTISANAL PICKLE MAKERS, P. IA A NANNY'S VIEW OF THE WORLD, P.47 MANAGEMENT TIPS FROM 'DOWNTON ABBEN,' P. 52 GREECE CONFRONTS ITS SPARTAN FUTURE, P. 18 White her doing it shart myc New Antenda, P.42

The New Hork Times Magazine



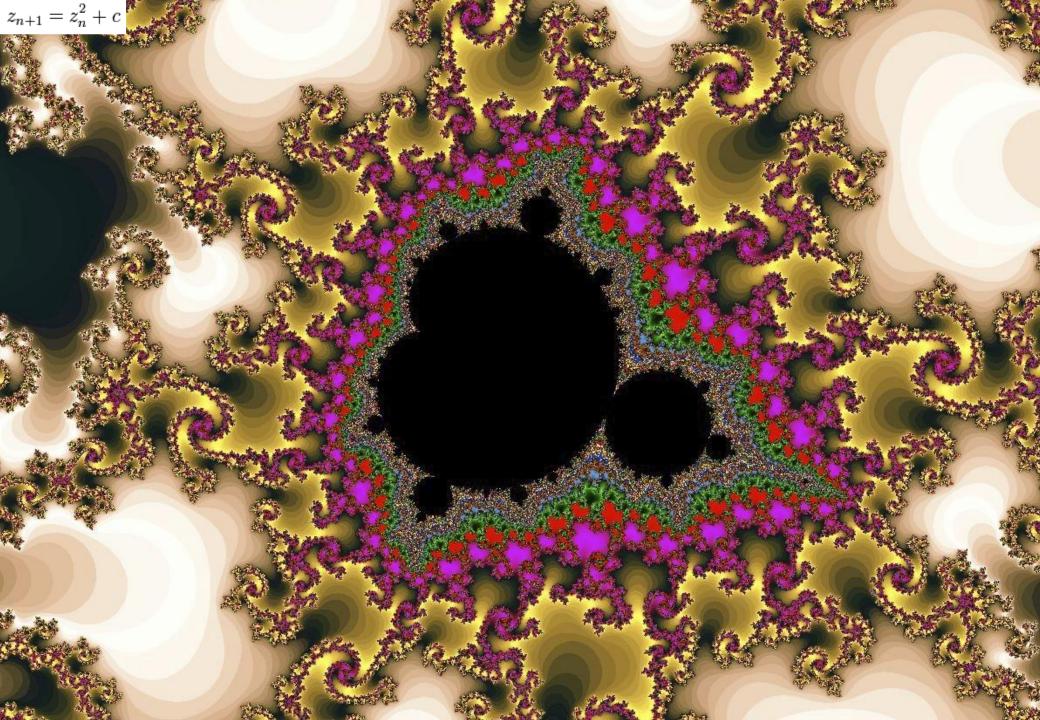
How your shopping habits reveal even the most personal information. By Charles Duhigg



$$Z_{n+1} = Z_n^2 + C$$

$$c = 1$$
: $z_1 = 0$, $z_2 = 1$, $z_3 = 2$, $z_4 = 5$, $z_5 = 26$, ...

$$c = 0.26$$
 $\begin{vmatrix} c = 0.258 : z_{30} = 0.908 \\ c = 0.263 : z_{30} = 516,299,375 \end{vmatrix}$



We wait 2 min DER'