

How Technology is Shaping the Airport World

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Chief Commercial Officer, Gatwick Airport



An airport on the up... growing passengers through competing

- 8 years of **competition** in strong independent ownership
- Increase from **31 to 46 million** passengers since 2009
- **£1.6 billion of investment** in capacity, service, technology and commercial projects

Our big challenges and opportunities

- **Runway and airspace capacity** Very strong demand
- **Core service capacity** Constrained infrastructure
- **Growing sales per passenger** Online competition
- **Consumer landscape** Rapid change, increased demands, higher expectations



Efficient, effective service outcomes delivered with a friendly human touch requires rigorous focus on process, technology and people



Gatwick Airport by numbers: the most productive airport infrastructure on the planet



- The world's busiest single runway airport: 90 days 900+ aircraft movements
- 55 declared aircraft movements per hour
- The UK's largest network: 228 destinations in 74 countries

- 46 million passengers per year
- 130,000 passengers per day
- 12,000 per hour through security



How have our passengers' needs changed over time?



2011

I don't want to queue

Technology improves
passenger processes & flow

2016

I want to feel in control

Technology provides
personalised experiences



Every day >120k empowered, informed, demanding, tech-enabled consumers come through our doors



Relaxed, happy customers need a great environment, fast and predictable processes, finger tip information and a human touch

Physical journey

Investment in terminals & operations to deliver capacity, quick core processes and a quality customer environment



YOUR LONDON AIRPORT
Gatwick

Emotional journey

Trained staff curate and deliver memorable experiences to gain customer advocacy and build reputation

Digital journey

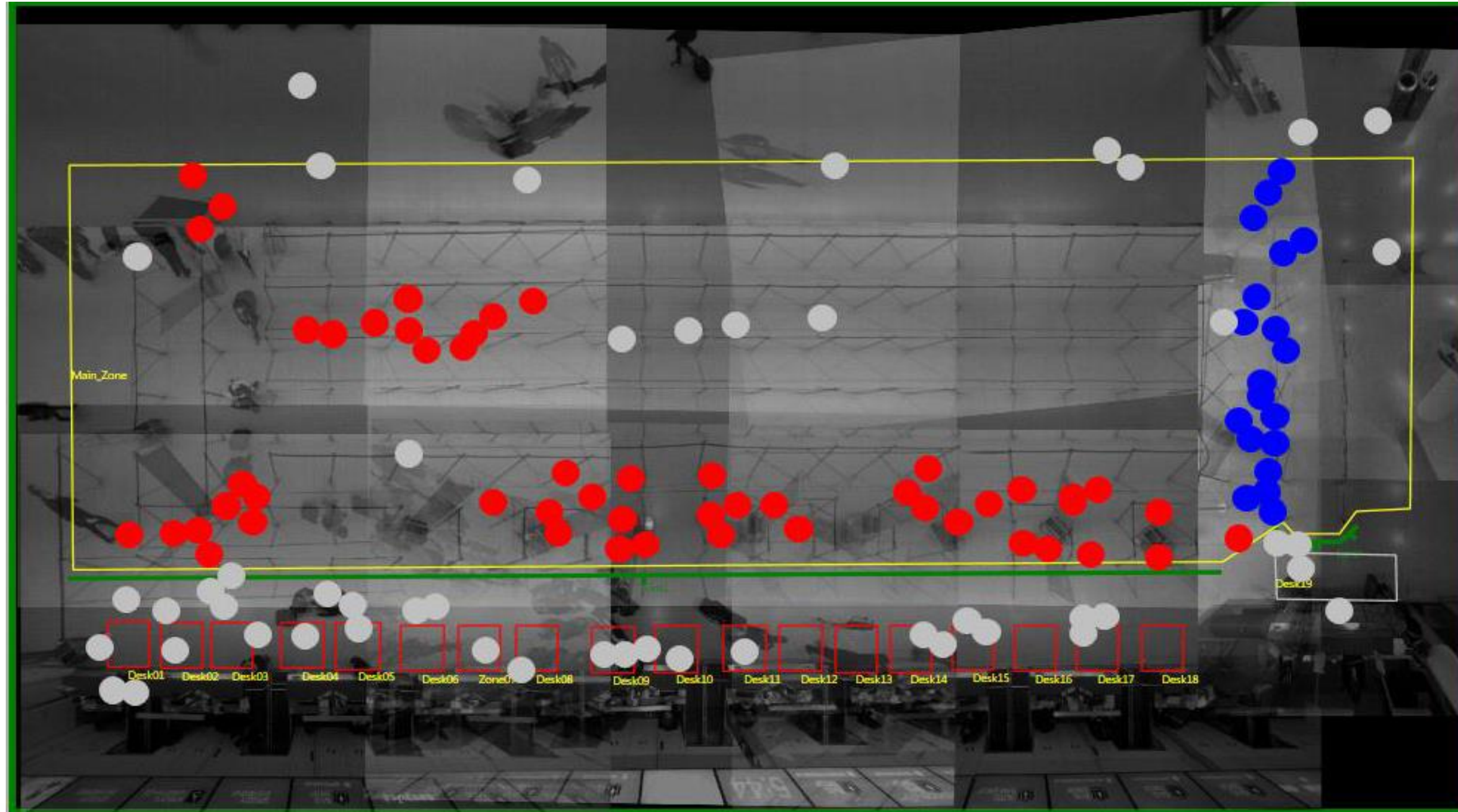
Automation, digital technologies are powerful consumer realities which need to be exploited in the interests of customers and our bottom line



Technology has transformed our passenger journey and service delivery



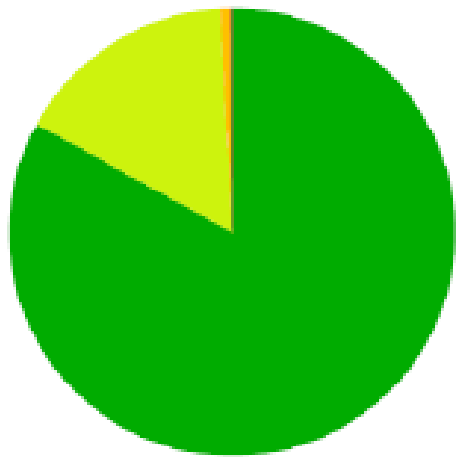
Real time check-in queue data drives service improvement and improves response times



Enhanced check-in reporting aids forensic planning of resources

Weekly Waiting Times Statistics

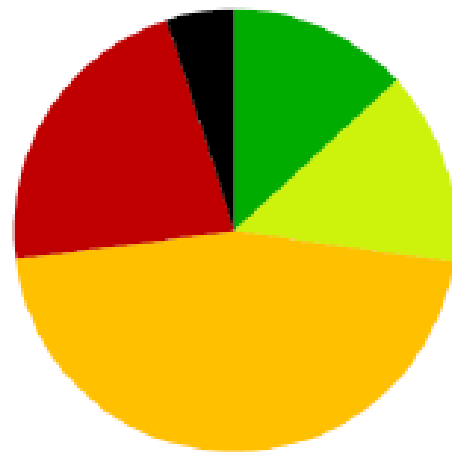
Waiting Time	Target	Actual	PAX
< 5 Min	50%	83.0%	43361
< 10 Min	70%	99.1%	51758
< 20 Min	90%	99.8%	52146
< 30 Min	95%	100.0%	52217
> 30 Min		0.0%	0
Total			52217



< 5 min
5 - 10 min
10 - 20 min
20 - 30 min
> 30 min

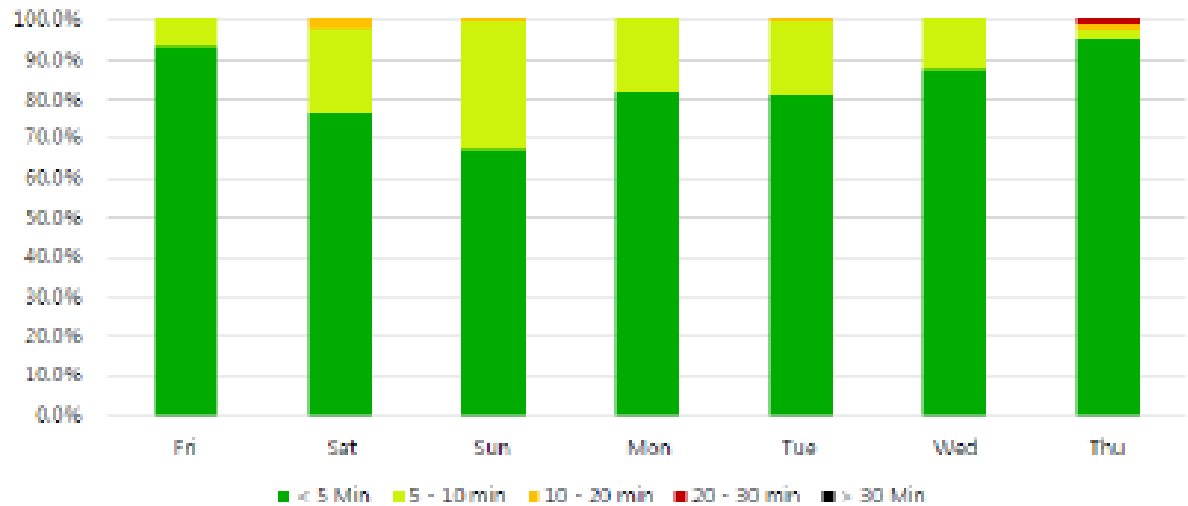
Weekly Waiting Times Statistics

Waiting Time	Target	Actual	PAX
< 5 Min	50%	13.1%	4587
< 10 Min	70%	27.2%	9533
< 20 Min	90%	72.9%	25513
< 30 Min	95%	95.0%	33243
> 30 Min		5.0%	1722
Total			34965



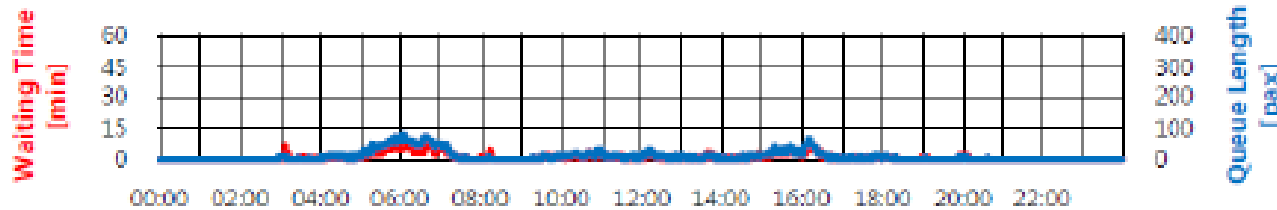
< 5 min
5 - 10 min
10 - 20 min
20 - 30 min
> 30 min

Daily Waiting Times Statistics

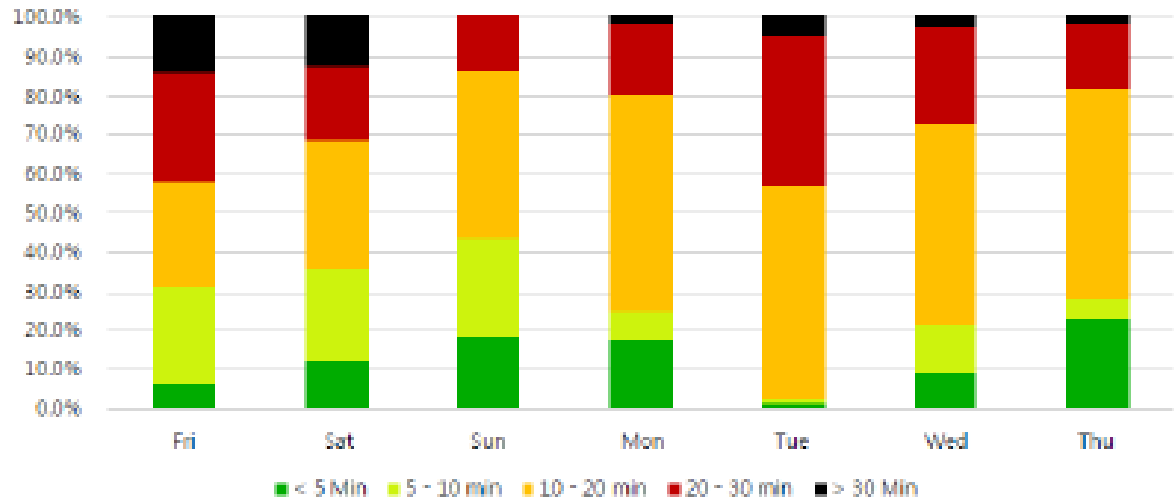


< 5 Min
5 - 10 min
10 - 20 min
20 - 30 min
> 30 Min

Friday

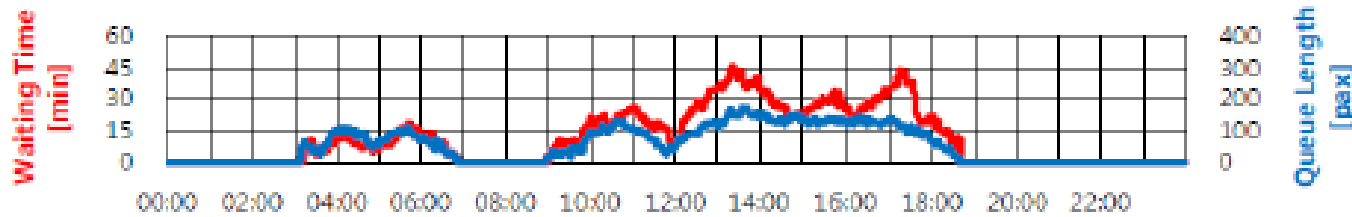


Daily Waiting Times Statistics



< 5 Min
5 - 10 min
10 - 20 min
20 - 30 min
> 30 Min

Friday



Passive WiFi analytics makes our infrastructure intelligent

➔ Increased passenger satisfaction

- Optimising the passenger flow
- Real time/predictive data

➔ Direct commercial benefit

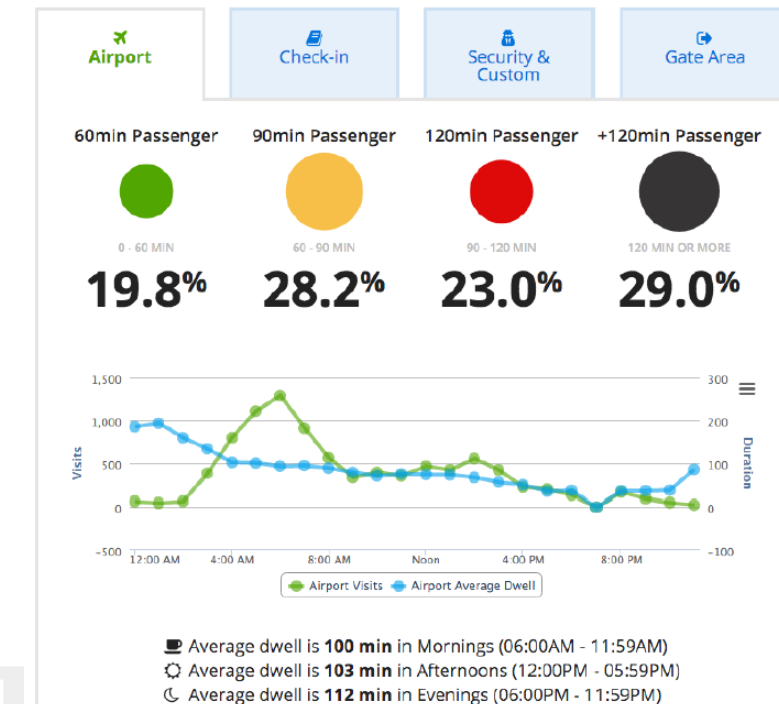
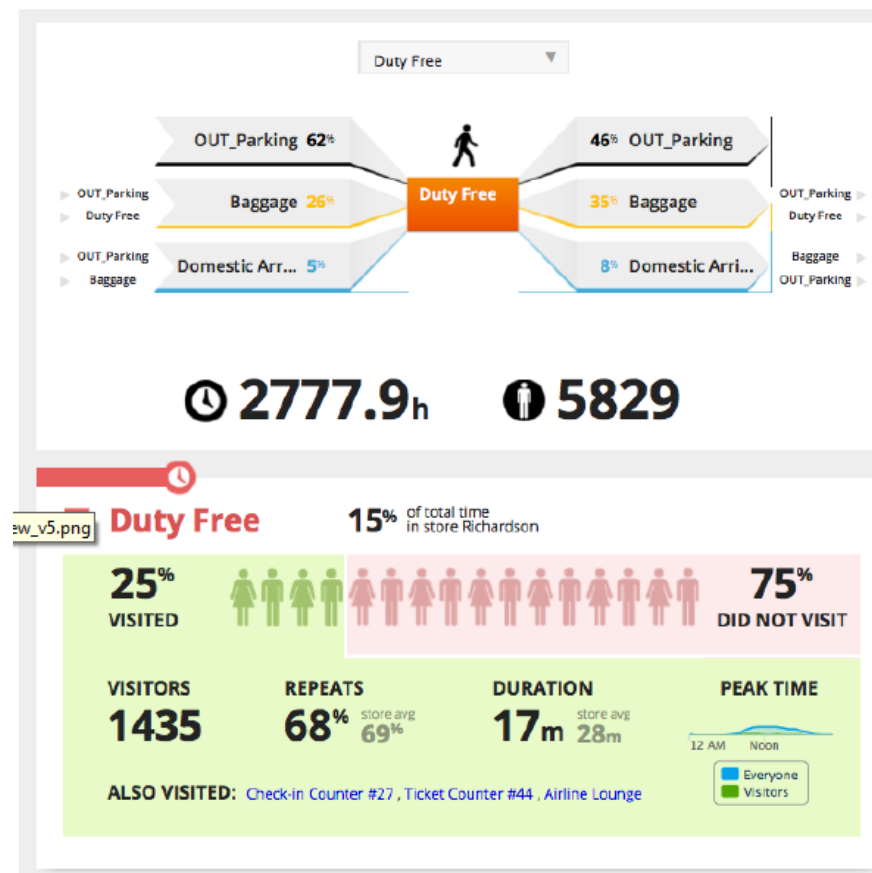
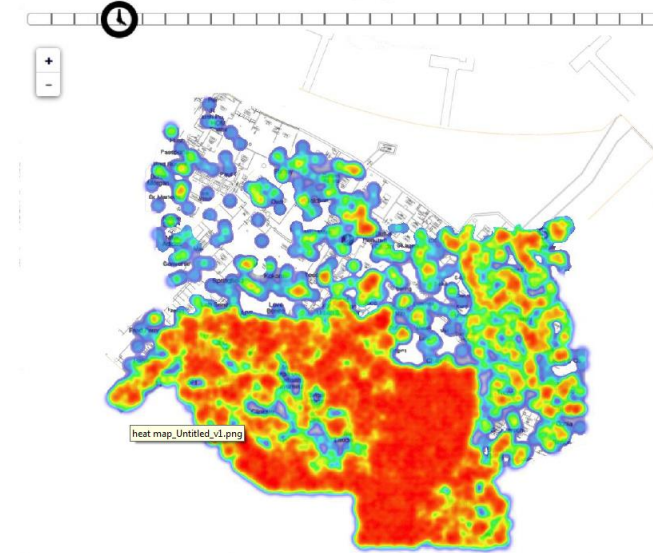
- Category/concession placement
- Link promotional stimulus to EPOS
- Correlations and trends
- Data-led advertising

➔ Optimised staffing

- Improved resource deployment

➔ New avenues for partnerships

- With airlines, sponsors and concessionaires



Arrival Flight Overview				
Past Future				
Date	Flights	Disembarking Pax	Disembarking Variance	Alerts
Dec 30, 3:15 PM	9 expected 4 scheduled	1,411 expected 2,535 scheduled	1124 less than scheduled	71.8% <20m
Dec 30, 3:30 PM	8 expected 4 scheduled	803 expected 501 scheduled	302 more than scheduled	71.8% <20m
Dec 30, 3:45 PM	7 expected 8 scheduled	911 expected 997 scheduled	86 less than scheduled	71.8% <20m
Dec 30, 4:00 PM	5 expected 3 scheduled	323 expected 383 scheduled	60 less than scheduled	100% <20m
Dec 30, 4:15 PM	6 expected 7 scheduled	747 expected 836 scheduled	89 less than scheduled	100% <20m
Dec 30, 4:30 PM	6 expected 4 scheduled	768 expected 325 scheduled	443 more than scheduled	100% <20m
Dec 30, 4:45 PM	5 expected 6 scheduled	339 expected 507 scheduled	168 less than scheduled	100% <20m
Dec 30, 5:00 PM	5 expected 5 scheduled	587 expected 630 scheduled	43 less than scheduled	100% <20m
Dec 30, 5:15 PM	9 expected 9 scheduled	1,185 expected 891 scheduled	294 more than scheduled	100% <20m



Award winning Gatwick Community App has transformed our campus comms to deliver better service

Digital Impact Awards 2017

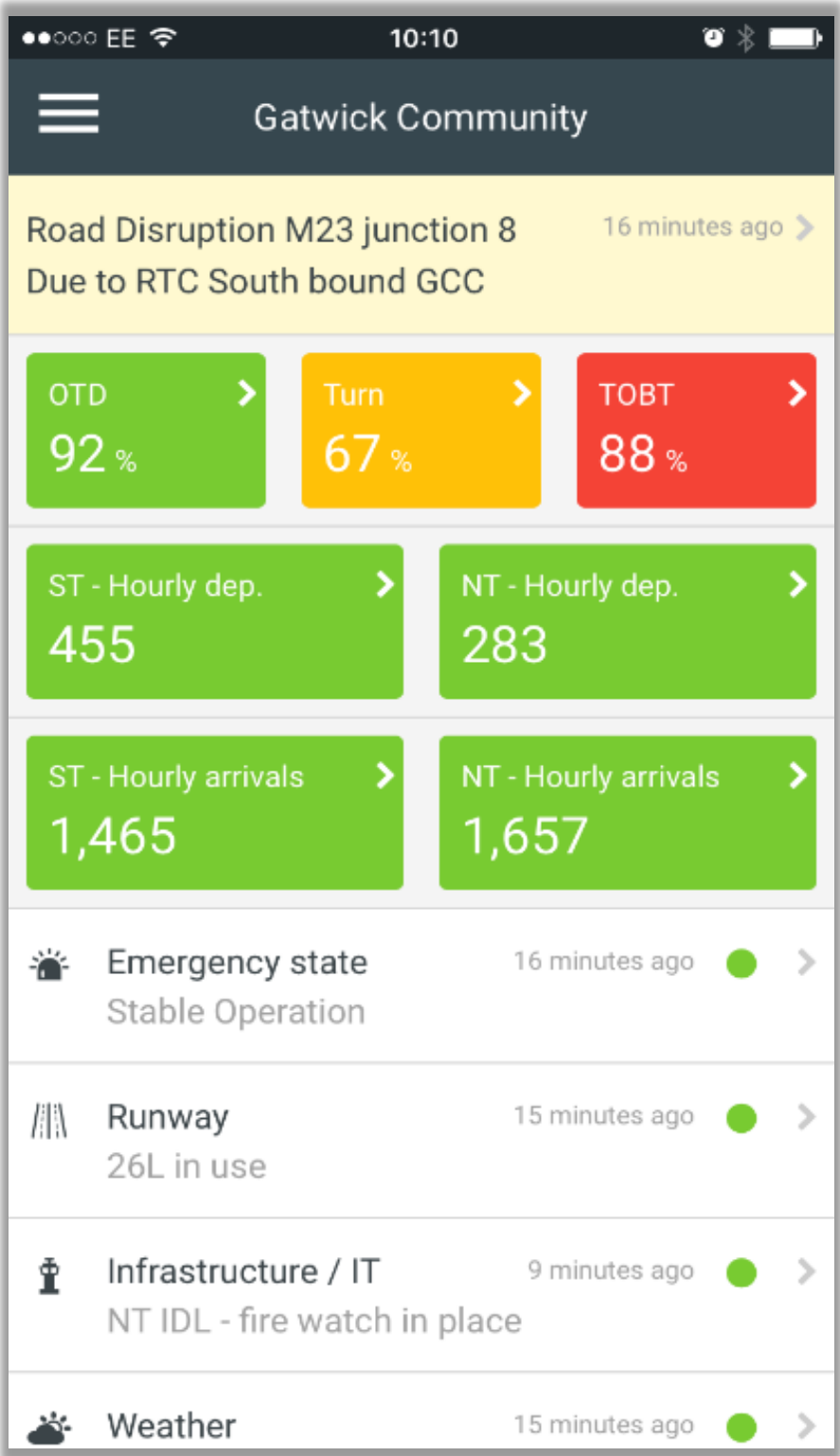
- Best corporate app
- Best use of mobile and portable devices
- Best community development
- Best use of digital from the travel, leisure and tourism sector - **HIGHLY COMMENDED**

GOLD
SILVER
BRONZE



'Digital In-house Team of the Year'

"Our judges thought the app, and Gatwick's teams, were first class, praising the airport's ambition in bringing together so many disparate organisations and utilising the power of digital technology to improve every aspect of the airports operation."



Real time data drives improved airfield performance by all parties

Airfield Operational Dashboard
Airfield Ops KPI's

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Gatwick



Average Departure Delay

5

minutes



Movements Today

534



Average Arrival Delay

6

minutes



ASAT-ASRT Average

35

seconds



AOBT-ASAT Average

132

seconds

Average Taxi Times

7/14

Arrival / Departure (mins)

Remote Holds - Actual vs. OTD Candidates - 1st Wave

1/13

EXRH > AOBT+5

Remote Holds - Actual vs. OTD Candidates - Day So Far

3/36

EXRH > AOBT+5



Turn %
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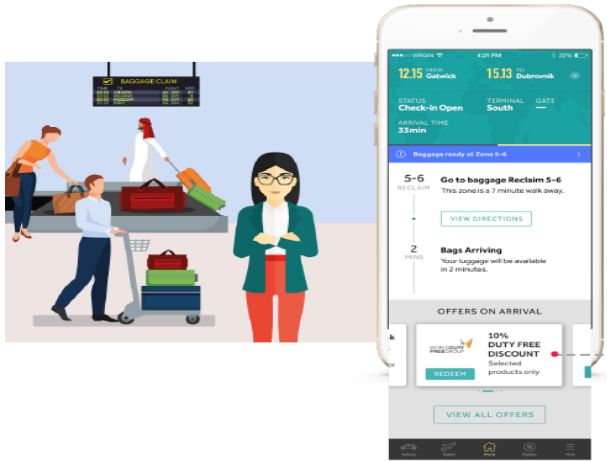
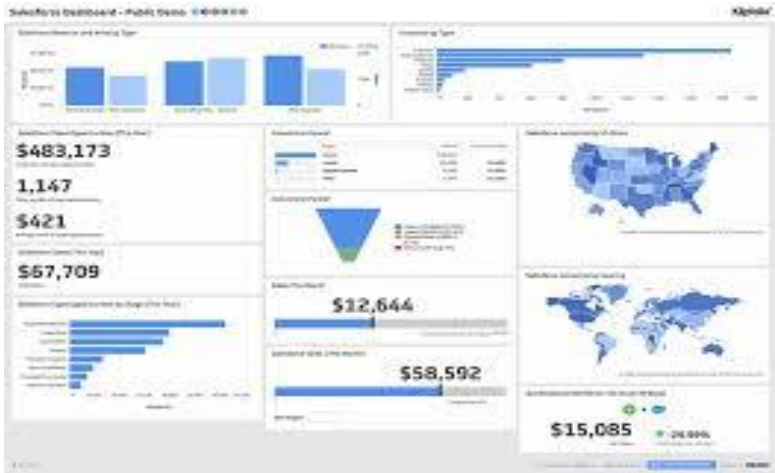
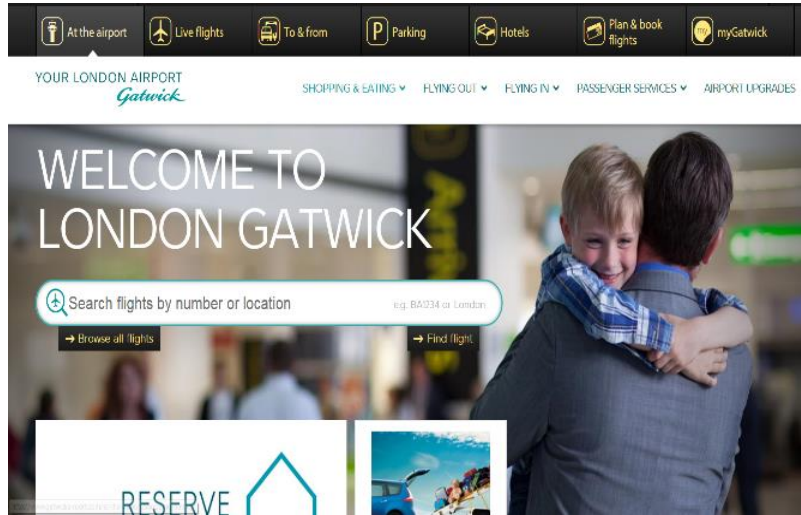
TOBT %
0%

OTD % On time Departure

TOBT % Target Off Block Time



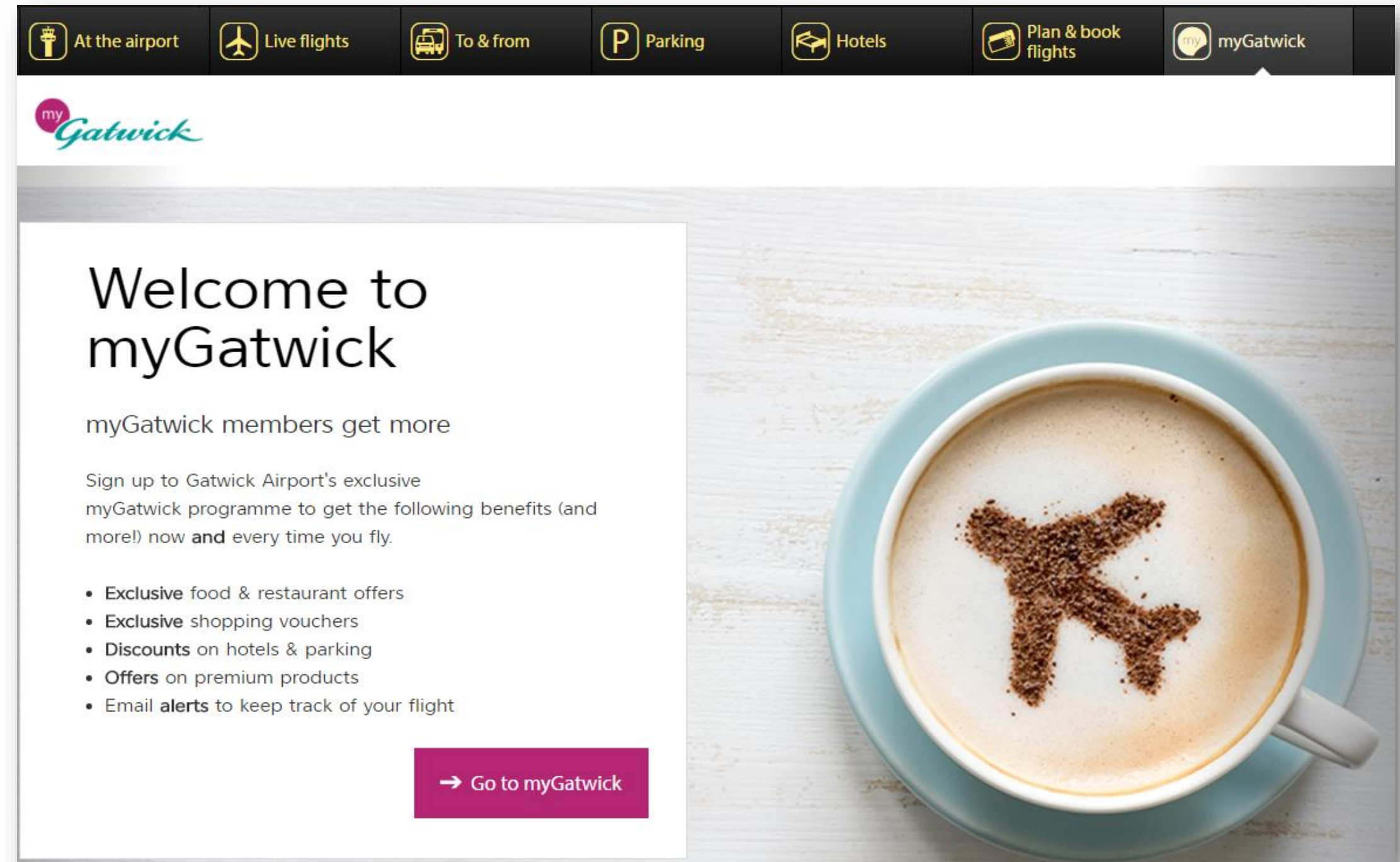
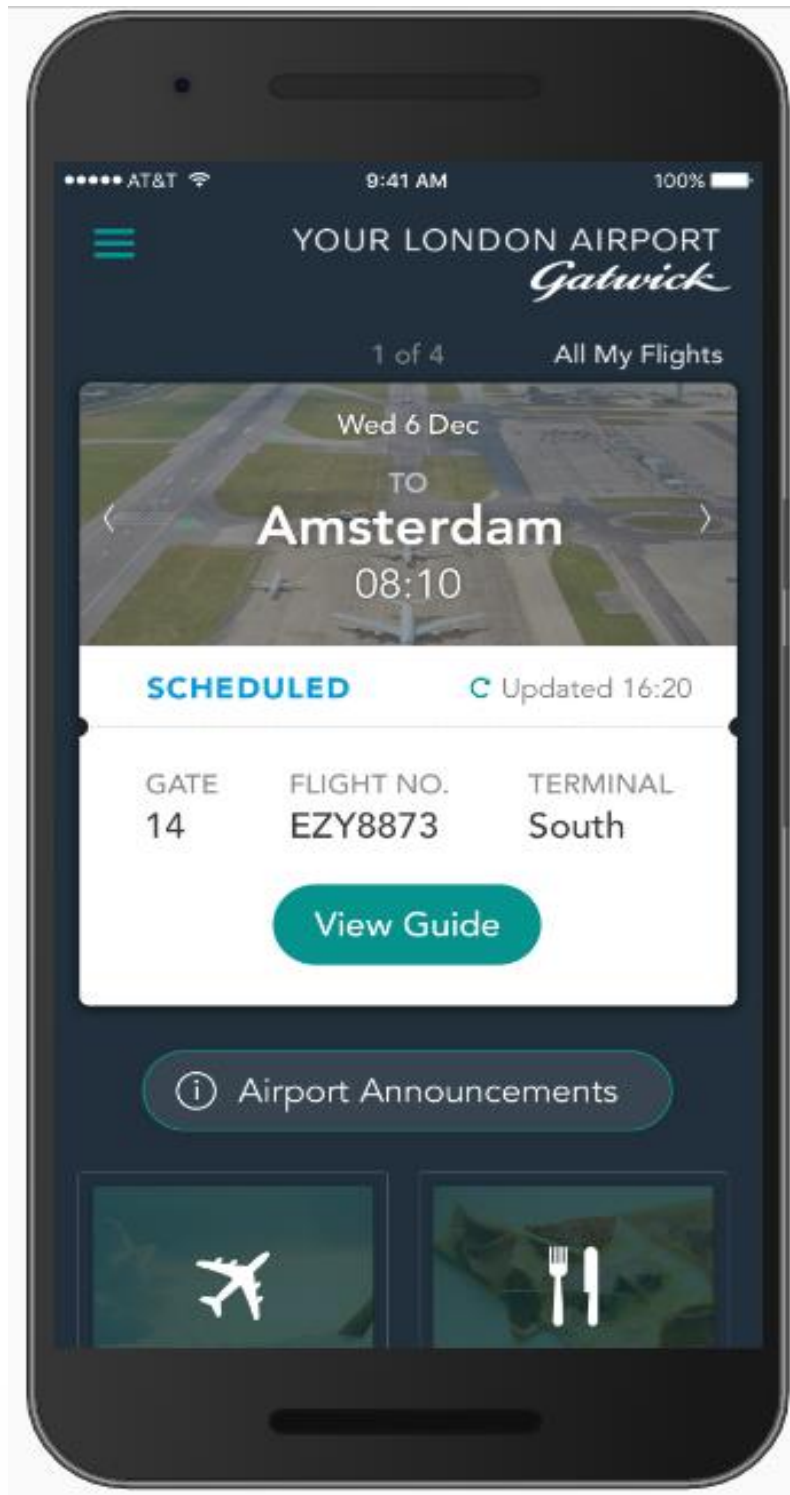
Creating a *Unified Customer View* allows us to recognise our passengers as customers



RELEVANT OFFERS TO EACH STAGE OF THE USERS JOURNEY



Personalising the airport experience and rewarding engagement



GatwickConnects – next generation flight connections




Gatwick
CONNECTS
Your flight connection service
Booking System

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Gatwick

easyJet announces 'Worldwide by easyJet'

13 Sep 2017 easyJet, Europe's leading airline, has today launched 'Worldwide by easyJet' - the first global airline connections service by a European low fares airline.



Gatwick
CONNECTS
Your flight connection service

The world's best self-connection experience

easyJet	TP	Aer Lingus	virgin atlantic	WOW
aurigny	BRITISH AIRWAYS	norwegian	Air Europa	
Thomson	Thomas Cook Airlines	WESTJET	Monarch	flybe

18

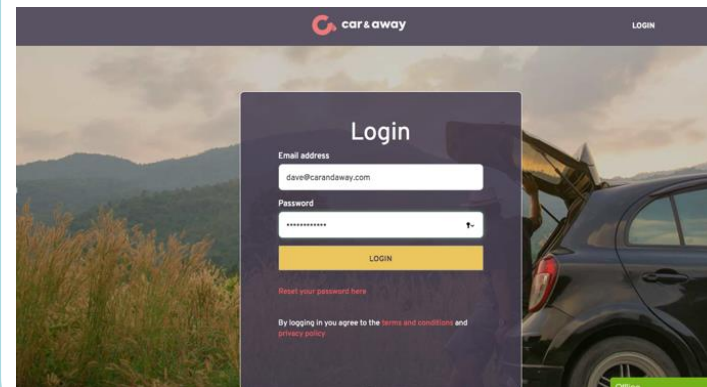


New Frontiers

“Alexa, is my flight on time?”



Peer to Peer Car Rental



Autonomous Vehicles



Biometrics



Drones for tarmac inspection



ChatBot



Restaurant Occupancy



Car Park Robotics

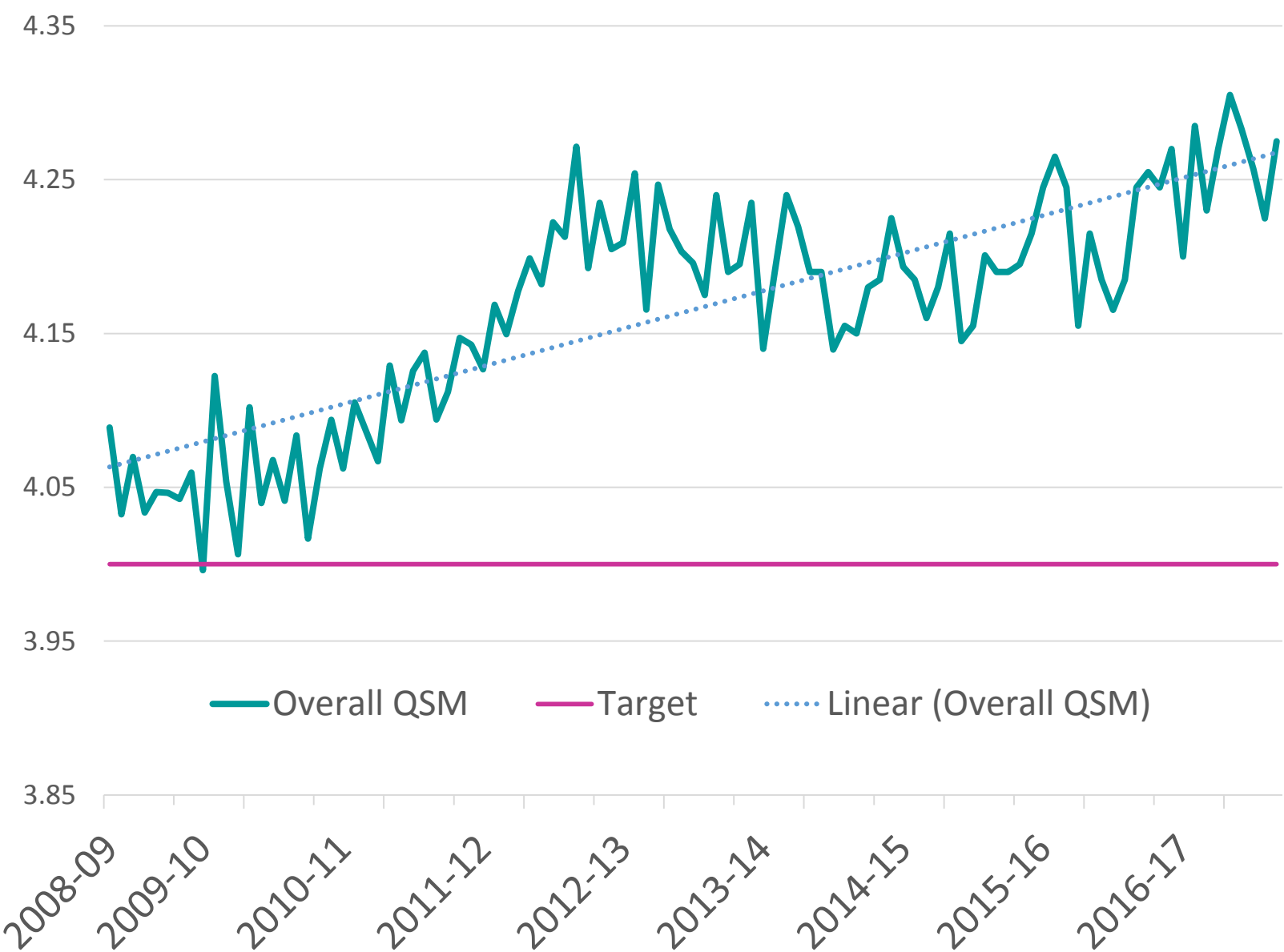


Technology is a key enabler but the personal touch completes the emotional journey

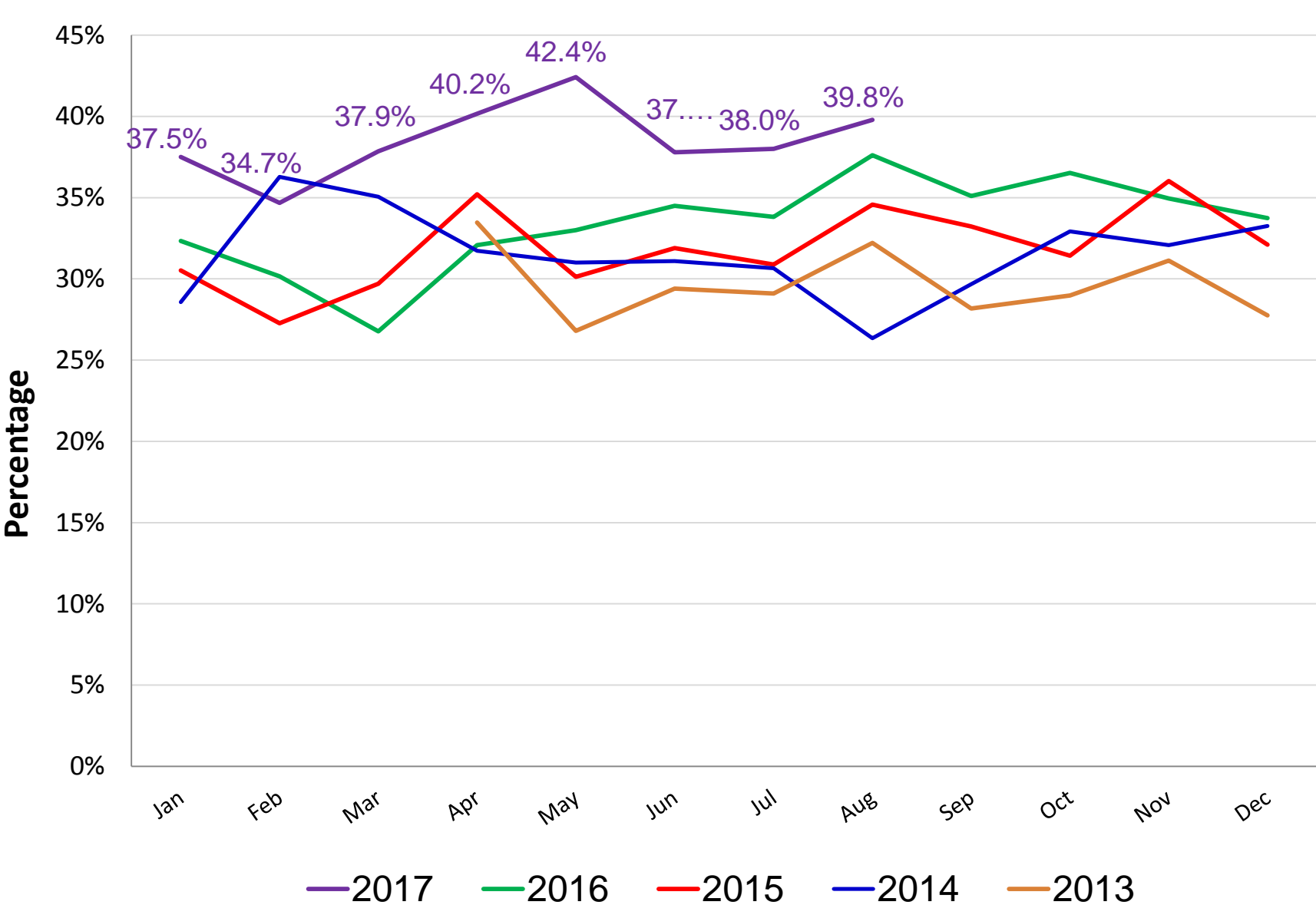


Record levels of passenger satisfaction

Overall Quality of Service Monitoring



Net Promoter Score





Our ambition

To be the world's most technologically advanced airport

NTA | NATIONAL
TRANSPORT
AWARDS

2017

WINNER
AIRPORT OF THE YEAR

AOA
THE VOICE OF UK AIRPORTS
AWARDS 2017
BEST AIRPORT
(OVER 10 MILLION PASSENGERS)
WINNER

